# 15Five Associate Advisor II Performance Review

Select a review type and participant to see associated manager review questions for them

#### **Review Type**

▼ Manager Review	× 💌
View for	
▼ Select	•

# Questions

# Growth & development

AA III SKILLS: Financial Planning - Draft and update financial plans with no oversight from LA • Model and answer complex questions without direction • Mastery of planning software – EMX, FinLife and Holistiplan • Expert application of SPW's specific modeling techniques • Client review meeting prep-work and follow-up with no oversight from LA • Drafting planning recommendations with limited LA oversight • Able to independently solve problems and incorporate various considerations in new planning situations

Add a new answer

AA III SKILLS: Financial Markets & Investment Products - Fundamental understanding of financial markets and current economic environment and events • Extensive understanding of SPW model portfolios, investment philosophy, NDR rules, benchmarks, and strategy • Extensive understanding of SPW's alternative investment offerings • Able to analyze outside portfolios and draft portfolio recommendations with limited LA oversight

Add a new answer

AA III SKILLS: Servicing Clients/Relationship Management - Manage client relationships, as assigned by LA, with limited oversight • Properly escalate client issues, propose solutions in more complex cases • Address complex questions/concerns without direction from LA. • Able to conduct 401(k) rollover calls without oversight from LA • Can use judgement and experience to independently solve problems and navigate new situations • Able to identify outside assets and transition assets

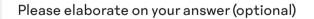
to SPW with limited oversight	
Add a new answer	
AA III SKILLS: Servicing Team/Mentorship - Enter trade/move money tickets with direction of clients for firm • Mentor AA2 and other employees • Manage and improve Associate Adviso practices	•

Add a new answer

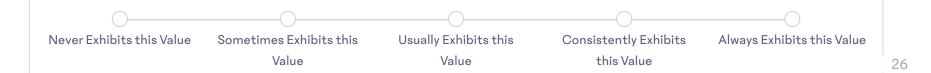
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# **Company Values**

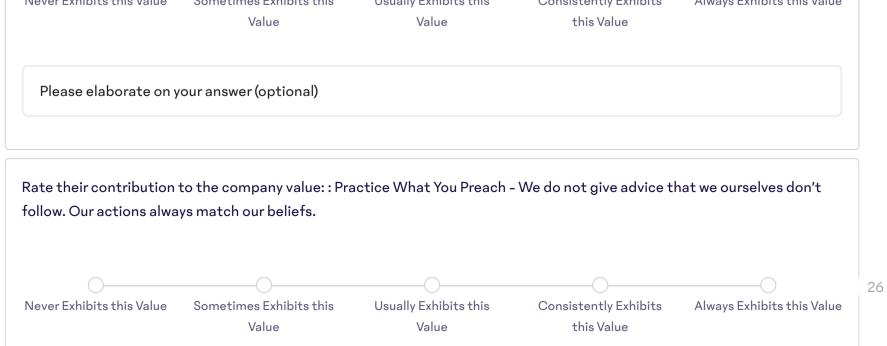
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Rate their contribution to the company value: : Be Great, Stay Humble - We always strive for greatness, but are humble in our successes. No egos and no one person is bigger than the team.



Please elaborate on y	your answer (optional)			
Rate their contribution ight thing, even when n	to the company value: : Int no one is looking.	egrity - We are honest, t	rustworthy and transpare	ent. We always do the
Never Exhibits this Value	Sometimes Exhibits this Value	Usually Exhibits this Value	Consistently Exhibits this Value	Always Exhibits this Valu
Please elaborate on y	your answer (optional)			
Rate their contribution We walk the talk.	to the company value: : Lea	ad By Example - We guid	e and inspire through our	actions, not our words.
Never Exhibits this Value	Sometimes Exhibits this Value	Usually Exhibits this Value	Consistently Exhibits this Value	Always Exhibits this Valu
Please elaborate on y	your answer (optional)			
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	your answer (optional) to the company value: : Str pectations.	ong Work Ethic - We tak	e pride in our work and ar	e always willing to go th



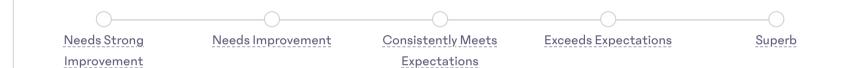
Please elaborate on your answer (optional)
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## Job Skills

#### Planning Maintenance and Support (AA II)

• Support in the maintenance and management of clients' financial plans. • Maintain familiarity with modeling techniques and functionality within financial software programs. Including research into EMX, Holistiplan, and FinLife capabilities and best practices for modeling client situations. It also includes checking, when appropriate, to ensure that modeling is correctly reflected in cash flow reports, monte carlo report, balance sheets, tax reports, etc. in EMX. • Support maintenance of Salesforce records, including Planning tab in SF updates for clients before, during, and after meetings. • Develop a thorough understanding of each client's financial situation. Identify financial planning and investment opportunities for SPW clients to channel through Lead Advisors. Formulating financial planning draft recommendations consistent with SPW standards and practices including (but not limited to) insurance, estate, tax, savings, budgeting, and retirement considerations.

Self review and Manager review Opinion scale



Please elaborate on your answer (optional)

## Support Lead Advisors for Client Meetings (AA II)

• Meeting Prep – Reviewing plan and Salesforce, requesting client updates, running appropriate reports, updating OPN, and briefing LA on any client specific items before the meeting. • Participate in Client Meetings – Listening, updating Salesforce and planning software, typing follow-up bullet points. • Meeting Follow-Up Emails/Tasks - draft follow-up email for Lead Advisors, adding bullet points to follow up emails during meeting, and finalizing draft in Leads' inbox the morning after meetings. Responsible for drafting, updating, and maintaining commonly used email templates.



# Investment Management Support (AA II)

• Maintain general knowledge of SPW model portfolios, investment philosophy, tactical NDR rules, recent portfolio changes, SPW benchmarks, and strategy. • Able to clearly communicate and present SPW investment strategy. • Able to draft 401k recommendations and maintain client Riskalyze profiles with LA oversight. • Able to make Riskalyze recommendations with limited LA guidance and oversight. • Able to analyze outside portfolios and draft portfolio recommendations with LA oversight.

Self review and Manager review Opinion scale



26

#### Please elaborate on your answer (optional)

#### Business Development (AA II)

• Assist with Identifying outside assets which could be managed by SPW and bring to LA's attention. Assist LAs with transitioning assets to SPW. •Assist LAs with transitioning assets to SPW. Help vet all opportunities and provide thoughtful recommendations for investment strategies. • Develop and use follow-up system to keep qualified prospects interested. Set introductory meetings with prospective clients (over \$1M portfolios), build financial plans, assist in building investment recommendations for prospective clients, follow up with them throughout the three-meeting intro process to convert them to clients of SPW.

Self review and Manager review Opinion scale



Please elaborate on your answer (optional)

#### Client Online Access (AA II)

• Ensure online access support for custodian, EMX, and Guide Center. Handle client requests and delegate tasks in a prompt and professional manner with a high level of client satisfaction. • Ask strategic questions of EMX and custodian online access when needed and confirms requests and changes are compliant, correct, and completed. Self review and Manager review Opinion scale

Needs Strong

Needs Improvement



Exceeds Expectations

Superb

Please elaborate on your answer (optional)

## General Service Standards & Other Practice Support (AA II)

• Respond appropriately to team member and client communications in a timely manner. This includes acknowledging client requests same day if a complete response is not possible and using best judgement to prioritize based on the nature of the request/need. • Train/mentor other Associate Advisors and help manage Associate Advisor training plans and best practices. • Support the Client Service team, help with tax season efforts, and provide any requested client support. Self review and Manager review Opinion scale

0	O	O	0	O
Needs Strong	Needs Improvement	<b>Consistently Meets</b>	<b>Exceeds Expectations</b>	Superb
Improvement		Expectations		
Please elaborate on y	our answer (optional)			